Journal of Advances in Education and Philosophy

Abbreviated Key Title: J Adv Educ Philos ISSN 2523-2665 (Print) |ISSN 2523-2223 (Online) Scholars Middle East Publishers, Dubai, United Arab Emirates Journal homepage: https://saudijournals.com

Original Research Article

Influence of Teacher's Professional Development on the Learner's Competency Achievements in Public Primary Schools in Suna West Sub-County, Migori County

Akiri Emily Akinyi¹, Yambo John M. Onyango^{1*}, Nyakan Beatrice Atieno¹

¹Department of Educational Administration Planning and Economics Kisii University Kenya

DOI: <u>10.36348/jaep.2024.v08i05.008</u> | **Received:** 18.08.2023 | **Accepted:** 25.09.2023 | **Published:** 24.05.2024

*Corresponding author: Yambo John M. Onyango

Department of Educational Administration Planning and Economics Kisii University Kenya

Abstract

Education is considered as the key to success in many countries. As a result, in Kenya most parents take pride in their children when they perform well in educational matters. This study aimed at investigating the influence of teachers' professional development on learner's competency achievement in public primary schools. This study was grounded on Maslow's hierarchy of needs theory. It adopted a descriptive survey design. Questionnaires and interview schedules were used in data collection. The population of the study comprised of 54 headteachers, 432 teachers, 4 curriculum Support Officers (CSOs) and 1 Sub County Director of Education (SCDE). Krejcie and Morgan table was used to sample 24 headteachers and 190 teachers while purposive sampling was used to 4 Curriculum Support Officers and 1 SCDE. The study sample comprised of 24 head teachers from a target population of 54 public primary headteachers in the sub county, 190 teachers from a target population of 432 teachers in the sub county, the Sub County Director of Education and 2 CSOs. The face and content validity of the questionnaire was done with the assistance of supervisors are experts. Reliability was done by using test re- test methods which yielded alpha of 0.67. Statistical Package for Social Sciences version 21 was used to analyse quantitative data where descriptive such as frequencies and percentages were used to describe the data. While Pearson correlation was used to test hypotheses at 0.05 level of significance. Qualitative data from interview schedules and documents were analysed using thematic analysis and results were triangulated with quantitative data. The study found out that teachers professional development (r= 0.555, p=0.015) had a positive correlation with learners competency achievement. This implied that this variable had a significant influence on learner's competency achievement. It was therefore recommended that teachers' professional development programmes should be enhanced in schools.

Keywords: Teachers, professional, development, learners, competency, achievement.

Copyright © 2024 The Author(s): This is an open-access article distributed under the terms of the Creative Commons Attribution 4.0 International License (CC BY-NC 4.0) which permits unrestricted use, distribution, and reproduction in any medium for non-commercial use provided the original author and source are credited.

Introduction

Ordinarily, it has been human nature for individuals to have specific goals they want to achieve in their lives. In order to obtain a goal or a task, individuals must have the motivation to achieve their goal. According to Afful- Broni (2012) motivation is a guiding principle that enables people to stay focused to succeed despite the challenges encountered. Motivation is often described as being intrinsic or extrinsic in nature. Teacher motivation is an essential component to enhance classroom effectiveness (Carson & Chase, 2009). Generally, motivated teachers are more likely to motivate students to learn in the classroom. Two dimensions of teacher motivation are in accordance with their conceptions of motivation, namely, the motivation

to teach and the motivation to remain in the profession (Sinclair, 2008). Teaching effectiveness has been explored in terms of teaching styles, teacher approaches to teaching, teaching practice and instruction behaviours in relation to teacher motivation factors (Butler & Shibaz, 2014). While Sinclair (2008) dealt with the student teacher motivation, the current study dealt with selected teachers' extrinsic motivation to fill the research gap.

A study conducted by Richardson and Watt (2006) in Australia was one of the researches in the field of pre- service teacher motivation studies based on expectancy –value framework. Their interest in preservice teacher's motivation to teach derived from the increasing teaching shortages reported in United

Kingdom, United States, Australia, Asia and other European countries (Organisation for Economic Cooperation and Development, 2005). Extrinsic influences especially financial benefits such as salary, pension and insurance are often mentioned extrinsic factors motivating in- service teachers. Motivation enhances teachers' commitment in public education institutions. Gant (2009) observed from a study done in the informal settlements in Southern Brazil focusing on the influence motivational drives for enhanced teachers' commitment in public educational institutions that motivated teachers are the most fundamental ingredient of learning. Research done by Gant (2009) was done in informal settlements in Southern Brazil, the current study was done in the semi-urban areas of Suna West Sub County in Migori County, Kenya to fill the research gap. It is important to note that teachers should be motivated intrinsically and extrinsically so as to improve on their teaching skills that result to students' academic performance (Reeve, 2019). Teachers in most developing countries have been seen to become more motivated when witnessing their effort pay off in the form of improved student performance. In East Africa, Anderson (2001) reported that teacher motivation was a key factor in Agakhan Foundation Teacher Training Programmes (AFTTP) using a case study of twelve African and South Asian countries. According to Sirima6 and Poipoi (2010) teachers in public secondary schools in Busia County in Kenya with high level of job satisfaction tend to have high social and psychological atmosphere in the classroom that result in high productivity and effectiveness in job satisfaction and willingness to stay longer (Achiyo & Yambo 2020).

In Kenya the teaching force has not expanded rapidly since there are still some counties that experience shortage of teachers. A study done by Majanga, Nasongo and Sylvia (2010) on the influence of class size on classroom interaction in the wake of Free Primary Education (FPE), found out that FPE created increased class size, shortage of teachers, heavy teacher working load and lack of teacher motivation. With the Competency Based Curriculum (CBC) where learning is based on the needs and potential of individual learners under flexible frameworks and parameters that move and shift according the learner's demands. The assessment involved is a process of collecting evidences to analyse the learner's progress and competency achievements. Consequently, in Suna West Sub County in Migori County, the assessment system is facing many challenges that need to be understood and addressed for better learning outcomes these challenges may be attributed to teachers' motivation besides other factors. Therefore, in view of this, there is need to investigate the influence of selected teachers' extrinsic factors on learner's competency achievement in public primary schools in Suna West Sub County in Migori County.

Statement of the Problem

As evidenced in the background of the study, teaching staff motivation is viewed as a major factor that creates a positive impact in learner's competency achievement in different areas. It is generally accepted that the competence and commitment of teachers should be the most important determinant of learning outcomes. Teachers in public primary schools lack motivation that is manifested in teacher unwillingness to participate in school activities, poor attendance, absenteeism, lack of interest in accepting changes that have come with the CBC curriculum. In Migori County for example, teaching staff motivation is associated with the learner's performance. Though the government has invested on teachers through training, paying the teacher's salary and allowances thus the performance is expected to be better. Despite all that the government has committed to education sector and its workforce, the learners' competency achievement in Suna West Sub County, Migori County is dismal. This influenced the need for this study that sought to find out the influence of selected teacher's extrinsic factors on learner's competency achievement in public primary schools in Suna West Sub County in Migori County.

Teacher's Professional Development on the Competency Achievement

Motivation is a driving factor for actions, willingness and goals. According to Sinclair (2008) motivation is attraction, retention and concentration as something that determines what attracts individuals to teaching, how long they remain in their initial teacher education courses and subsequently the teaching profession. The purpose of professional development could be for teachers to learn new teaching methods to broaden their subject matter, content knowledge or to stay informed of changing policies. Professional development is intended to provide teachers with resources to improve or change their teaching practices in order to improve students' learning (Scotchmer, Grath & Coder 2015). Research on teacher careers and motivation shows that the introduction career ladders bear a particularly motivating effect on teachers by promoting professional growth and linking salary to additional responsibilities. Shulman and Shulman (2004) proposed that teachers' willingness to learn (motivation to learn) is one of the basic features of teacher learning and successful professional development. The work of Scotchmer et al., (2015) dealt with a sample population of 120 while the current study dealt with a sample population of 217 to fill the research gap.

Professional development as the approach that schools and school districts use to make certain, that educators continue to bolster their practice throughout their teaching career (Mizell, 2010). Nations around the world have continuously embarked in profound changes of their education systems with an aim of improving their systems. According to Bautista and Ortega-Ruíz, (2015), there is a general understanding among policymakers,

intellectuals and educators that one of the keys that can lead to achievement during these reforms is promoting professional development of in-service teachers. Teacher professional development comprises of many processes such as actions and mechanisms (Tan & Dimmock, 2014). In agreement, Kaur (2012) stated that the expectation is for schools to work impartially and successfully for all learners in an ever diverse classroom. Changes of this magnitude essentially require great transformations in curriculum and instructional practices. The changes involve understanding what and how teachers teach their students and therefore, in order for professional development to be successful, it must be seen as a process and not a one day event. Professional development needs to provide teachers with specific and practical ideas that directly relate to the day-to-day activities in their classrooms (Bautista, Tan, Ponnusamy, & Yau, 2015). In agreement, Desimone and Garet, (2015) stated that there are five key characteristics that make professional development successful. These features include content focus, active learning, coherence, sustained duration, and collective participation.

Students' performance depends on the school principal (Wanyama, 2013). This is because the principals are the focal system of a school through which all important functions take place and is also the controller of all resources that may influence students' performance in a school. Headteachers have a major task in professional development processes as they are expected to help their teachers to develop their skills, obtain current information in their fields and learn about innovative teaching approaches. In agreement with Wanyama, Robinson, Lloyd and Rowe (2008) offered an insight into promotion of professional development. They argued that the support that the headteachers offer as well as their participation in the professional learning of their staff produces the largest effect on learning achievement of learners.

Motivation is based on one's expectation and values of completing a certain task (Green 2002) In regard to teacher motivation within the framework of expectancy-value theory Richardson and Watt, 2005; Richardson and Watt (2006) provided evidence for links between teachers' motivation and their engagement, commitment and persistence in teaching and their inclination to become involved in professional development. In support of this view, Darling-Hammond, Wei, Andree, Richardson, Orphans (2009) stated that professional development that has effective characteristics but does not yield individual teachers to change in their service is unsuccessful. According to Darling-Hammond et al., (2009) half of all teachers in the United States are dissatisfied with their professional development opportunities. Professional development may be unsuccessful because a teacher's motivation to participate in professional development is not considered therefore the stake holders should take this in consideration.

There is need for more attractive career structure and more opportunities for the professional development (Bennell and Akyeampong, 2007). They further stated that teachers generally appear to be confident in their own abilities but they need the external support and training to allow them excel in their work and have the opportunity to progress up their career ladder. Teacher's effectiveness in teaching is determined by their professional knowledge. Darling-Hammond et (2009).Teacher's professional knowledge determines the effectiveness of their teaching. In support of this view, Rogan and Grayson (2003), argued that, education system where teacher education programmes are well established, there is teachers' professional career growth. Whereas Darling-Hammond et al., (2009) sampled 760 teachers, the current study considered 432 teachers to fill the gap.

Teacher learning is a continuous process that promote teachers' teaching skills, mastery of new knowledge, develop new proficiency which in turn help improve students learning. Previous studies have indicated that when teachers are effective classroom managers, their students achieve at a higher level and display more interest in class (Omoteso & Samudara 2011; Stronge, Ward & Grant (2011); Kunte, Baumert & Koller (2007); Clotfelter (2006) pin points that better trained and more experienced teachers tend to be assigned to students of greater ability and with fewer discipline problems. Motivational theorists suggest that autonomous motivation to learn is instrumental for learning and performance. According to Darling-Harmond, Hotltzman, Gatlin and Heiling (2005) staff development means providing occasions for teachers to reflect critically on their practice, new knowledge and beliefs about content, pedagogy and learners outcome.

According to Ministry of Education Science and Technology (MOEST 2005) school based teacher development programme in Kenya, was modelled to achieve two broad goals of developing reflective primary teachers to challenge their own ideas about teaching as well as leading school based professional development within their subject areas in their own schools while the main focus of professional development is at the level of the teacher, the true measure of success should be a corresponding enrichments in student learning. The government is committed to providing qualified, competent and adequate teachers to all learning institutions in the country. This is in recognition that teachers play a crucial role in the provision of quality education. On the other hand, research done by Nyanda, Yambo and Getange (2018) opined that teachers often value the opportunity to network with other teachers and even the chance to progress up the career ladder to become formal mentors to others. According to Nyanjom and Yambo (2021) teacher education in Kenya continues to experience challenges such as inadequate financial provisions, lack of adequate and appropriate tuition equipment and materials, lack of ICT infrastructure, equipment and materials therefore there is need to investigate how professional development as an extrinsic motivator would trigger the behavioural attitude of the teacher that would eventually translate to learner's academic achievement (Yambo, 2022a). While Nyanda *et al.*, (2018) used quantitative method, the current study

used both qualitative and quantitative research method to analyze data to fill the research gap.

RESEARCH METHODOLOGY

This study adopted the descriptive research design, which Creswell (2017) described as a systematic method for gathering information from (a sample of) individuals for the purposes of describing the attributes of the larger population of which the individual are members.

Table 1: Sampling Technique

Respondent	Population	Sampling Technique	Sample
Sub County Director of Edu	1	Purposive	1
Curriculum Support Officers	4	Krejcie and Morgan Table	4
Head teachers	54	Krejcie and Morgan Table Krejcie and Morgan Table	24
Teachers	432		190
Total	491		219

The target population was 54 head teachers, 432 Teachers, I SCDE and 4 CSO. The researcher used purposive sampling technique to select 1 SCDE, 4 CSO, Krejcie and Morgan Table (1970) to find 24 HTs and 190 teachers as shown in this table.

The questionnaire and interview were used as the main data collection instruments. The instruments were validated by Kisii University supervisors who are the experts. Split half technique was adopted to test the reliability of the questionnaires. A correlation index of 0.75 was realized implying that the instruments were reliable in line with Amin (2005) who asserted that a reliability ranging from 0.60 and above was accepted. Descriptive statistics such as frequencies and percentages were used to analyse data while inferential

statics such as Pearson correlation analysis was used to determine the significance in relationship between the independent variable (teacher extrinsic motivation) and the dependent variable (learner's competency achievement). The hypotheses were tested at 0.05 level of significance. Thematic analysis was used to analyse qualitative data.

FINDINGS AND DISCUSSIONS

Various Capacity Building Activities Attended by Teachers

This section sought to establish the various capacity building activities attended by teachers and the impact they had in their teaching profession. The information is presented in Table 1.

Table 1: Teacher Attendance to Various Capacity Building Activities

ITEM	RESPONSE		IMPACT		
1112/11					
	Yes	No	Small	Moderate	Large
Courses or workshops on subject areas or any other education	185	5	3	19	168
related topics.	(97.3%)	(2.7%)	(1.6%)	(10.0%)	(88.4%)
Competency Based Curriculum training.	184	6	3	18	169
	(96.8)	(3.2%)	(1.6%)	(9.5%)	(88.9%)
Education conferences or seminars.	168	22	7	48	135
	(88.4%)	(11.6%)	(3.7%)	(25.2%)	(71.1%)
Qualification programmes like diploma, degree or masters	166	24	9	67	114
	(87.4%)	(12.6%)	(4.7%)	(35.3%)	(60.0%)
Benchmarking and observation in other schools	9	181	10	155	25
	(4.7%)	(95.3%)	(5.2%)	(81.6%)	(13.2)

Table 1 shows various capacity building activities attended by teachers and their impact in their teaching and learning. Regarding attending courses or workshops on subject areas or any other education related topics, majority 185 (97.3%) of teachers indicated that they had attended and that the courses or workshops had large impact on their teaching and learning profession as indicated by 168 (88.4%). Almost similar number 184 (96.8%) indicated that they had

attended competency based curriculum training, which had a large impact to their profession as shown by 169 (88.9%). The study found out that 166(87.4%) of teachers had attended education conferences or seminars and had a large impact on their profession. The study also found out that qualification programmes such as diploma, degree or masters also had a large impact on the teacher's profession as indicated by 114(60%) of the respondents. The study finally found out that a small

number of teachers had attended benchmarking and observation in other schools as indicated by 9(4.7%) while majority of the respondents 155 (81.6%) agreed that benchmarking and observation in other schools moderately can have an impact on their profession. This implies that capacity building activities have a large impact on teachers' professional development in public primary schools in Suna West Sub County, Migori County. The head teachers mentioned that professional development activities in schools promote good performance both in teachers and learners. In an interview with the education officers in Suna West Sub County on extrinsic motivators related to professional development of teachers in the zone, they mentioned competency based curriculum trainings, workshops on subject areas and education seminars which have a large impact on teachers' professional performance and the learner's competency achievement. These findings are in line with Yambo (2022b) and Satter and Awan (2019) who found out that teachers who undergo capacity building such as training demonstrated higher student academic achievement that those who do not get a chance to be trained.

Professional Courses

Teachers were given some statements where they were expected to indicate the level of their agreement with each statement in regard to influence of professional teacher development on learner's competency achievement. The findings of the study were as presented in table 4.7.

Table 2: Professional courses

_ ****-* - * -					
ITEMS	SA	A	N	D	SD
I have attended different types of professional	120(63.2%)	51(26.3%)	11(5.8%)	5(2.6%)	3(1.6%)
development courses in the past two years.					
The all the professional training courses content were	7(3.7%)	150(78.9%)	24(12.6%)	6(3.2%)	3(1.6%)
very useful in teaching grade 3 learners.					
The duration of training I have attended was enough	4(2.1%)	152(80%)	24(12.6%)	9(4.7%)	1(0.5%)
to enable me to grasp the gist of the training.					
All the training I attended was relevant to my	139(73.2%)	27(14.2%)	9(4.7%)	5(2.6%)	10(5.3%)
professional development.					

Table 2 shows that majority of teachers 120(63.2%) strongly agree with the statement that they had attended different types of professional development courses in the past two years while 50(26.3%) agree with the same statement. The study found out that most teachers 150(78.9%) agree with the statement that all the professional training courses content were very useful in teaching grade 3 learners. The study also found out that majority of teachers 152(80%) agreed with the statement that the duration of training they had attended was enough to enable them grasp the gist of the training. Finally, a large number of teachers 139(73.2%) strongly agreed with the statement that all the training they have

attended were relevant to their professional development. On the contrary, the work of Mudis and Yambo (2015) indicated that some routine trainings are not effective in improving academic performance. This means that professional training courses are useful in teaching grade 3 learners and have a large impact on teacher's professional development.

Further, teachers were asked to indicate their opinions whether profesional teacher development programmes opportunities influence learner's competency achievement in public primary schools. The findings were as presented in table 3.

Table 3: Professional Teacher Development Programmes Opportunities

Response	Frequency	Percentage
Yes	183	96.32
No	7	3.68
Total	190	100.0

Table 3 shows that majority of teachers 183 (96.32%) agreed that professional teacher development programme opportunities influence learner's competency achievement in public primary schools in Suna West Sub County, Migori County. This means that teacher professional development has an influence on learner's competency achievement. The headteachers supported this by mentioning that the professional teacher development programmes promote the provision of quality education.

Relationship between Professional Development of Teachers and Learners' Competency Achievement

In order to establish the significance in the relationship between Professional development of teachers' and Learners' competency achievement, a hypothesis 'There is no significant relationship between Professional developments of teachers' and Learners' competency achievement' was tested. The Pearson correlation coefficient index was computed as shown in table 4.

Table 4: Relationship between Professional Development of Teachers and Learners' Competency Achievement

Correlations between Professional Development of Teachers and Learners' Competency Achievement					
		Professional Development	Learners' competency		
Professional Development	Pearson Correlation	1	.550		
	Sig. (2-tailed)		.015		
	N	190	190		
Learners' competency	Pearson Correlation	.550	1		
	Sig. (2-tailed)	.015			
	N	190	190		

Table 4 show a correlation of r = 0.550 with a significance level of 0.015 which is less than 0.05 level of significance. This led to rejection of the null hypothesis that 'There is no significant relationship between Professional developments of teachers' and Learners' competency achievement' and adoption of alternative hypothesis that there is a significant positive moderate correlation between Professional development of teachers and learner's competency achievement. It was therefore concluded that Professional development of teachers has a significant moderate positive influence on learner's competency achievement. These findings are in line with Osei-Owusu (2022) study which concluded that teachers' professional development leads to improvement in the academic performance of students.

CONCLUSIONS

The study concluded that teachers' professional development related to capacity building activities such as courses or workshops on subject areas or any other education related topics, Competency Based Curriculum training, educational conferences or seminars and qualification programs such as diploma, degree or masters ad a great impact on their work. A significant positive moderate correlation between Professional development of teachers and learner's competency achievement was established leading to a conclusion that Professional development of teachers had a significant positive moderate influence on learner's competency achievement.

RECOMMENDATIONS

Based on the findings of this study, the following recommendations were made:

- 1. Teachers' capacity building activities such as benchmarking and observation in other schools should be organized to enable teachers borrow ideas from well performing schools.
- 2. The ministry of education should ensure that teachers' capacity in facilitating various competencies particularly in digital literacy and citizenship is enhanced.

REFERENCES

 Achiyo, E. O., & Yambo, J. M. O. (2020). Contribution of age on girl child academic performance in Primary schools in Nyatike Sub-County, Migori County, Kenya. *International*

- Academic Journal of Education & Literature, 1(5), 175-180.
- Afful-Broni, A. (2012). Relationship between motivation and job performance at the University of Mines and Technology, Tarkwa, Ghana: Leadership Lessons. *Creative education*, *3*(03), 309.
- Amin, A. (2005). Social Science research, conception, methodology and analysis. Kampala, Makarere University Printery.
- Anderson, L. (2010). Embedded, emboldened, and (net) working for change: Support-seeking and teacher agency in urban, high-needs schools. *Harvard Educational Review*, 80(4), 541-573
- Anderson, S. E. (2001). *Improving School through teacher development:* Case studies of Aga Khan Foundation projects in East Africa, Routledge.
- Anne, P. (2009). *Influence of working environment on employee performance in public sector organizations*. Need for motivation for Enhanced Employee Commitment.
- Bautista, A., & Ortega-Ruíz, R. (2015). Teacher professional development: International perspectives and approaches. *Psychology, Society and Education*, 7(3), 251.
- Bennell, P. (2004). Teacher motivation and incentives in sub-Saharan Africa and Asia. *Knowledge and Skills for development, Brighton*, 1(1), 1-52.
- Bennell, P., & Akyeampong, K. (2007). *Teacher motivation in sub-Saharan Africa and south Asia* (Vol. 71). London: DfID.
- Best, J. W., & Kahn, J. V. (2006). Research in education, 10th. *New Delhi: PHI Learning Private Ltd*, 289.
- Butler, R., & Shibaz, L. (2014). Striving to connect and striving to learn: Influences of relational and mastery goals for teaching on teacher behaviours and students interest and help seeking. *International Journal of Educational Research*, 3(2), 34-49.
- Carson, R. L., & Chase, M. A. (2009). An examination of physical education teacher motivation from a self-determination theoretical framework. *Physical Education and Sport Pedagogy*, 14(4), 335-353.
- Cho, Y. (2012). The relationship between L2 learning motivation and context among Korean EFC students. *English Teaching*, 67(1), 79-105.

- Clotfelter, C. T., Helen F. L., & Vigdor, J. (2006).
 "Teacher –Student Matching and the Assessment of Teacher Effectiveness," Unpublished. Durham, Duke University.
- Creswell, J. W. (2003). Research Design: Qualitative, quantitative and mixed methods approaches. Thousand Oaks, Calif, Sage Publications.
- Darling-Hammond, L., Holtzman, D. J., Gatlin, S. J., & Heilig, J. V. (2005). Does teacher preparation matter? Evidence about teacher certification, Teach for America, and teacher effectiveness. Education Policy Analysis Archives/Archivos Analíticos de Políticas Educativas, 13, 1-48.
- Darling-Hammond, L., Wei, R. C., Andree, A., Richardson, N., & Orphanos, S. (2009). Professional learning in the learning profession. *Washington, DC: National Staff Development Council, 12.*
- Desimone, L. M., & Garet, M. S. (2015). Best Practices in Teachers' Professional Development in the United States. *Psychology, Society and Education*, 7(3), 252-263.
- Field, J. (2008). Job satisfaction model. Retrieved from http://talentedapps.wordpress.com/2008/04/11/ Job- satisfaction- model for retention.
- Gant, H. (2009). Influence of materials rewards for enhanced teachers performance in public institutions. *Southern Brazil*.
- Green, S. K. (2002). Using an expectancy-value approach to examine teachers' motivational strategies. *Teaching and teacher education*, 18(8), 989-1005.
- Han, J., Yin, H., & Wang, W. (2015). Exploring the relationship between goal orientations for teaching of tertiary teachers and their teaching approaches in China. Asia Pacific Education Review, 16, 537-547.
- Ingersoll, R. M. (2001). Teacher turnover, teacher shortages, and the organization of schools: Seattle, WA: University of Washington, Center for the Study of Teaching and Policy
- Kaur, B. (2012). Equity and social justice in teaching and teacher education. *Teaching and Teacher Education*, 28(4), 485-492.
- Kunter, M., Baumert, J., & Köller, O. (2007). Effective classroom management and the development of subject-related interest. *Learning and instruction*, 17(5), 494-509.
- Kunter, M., Tsai, Y. M., Klusmann, U., Brunner, M., Krauss, S., & Baumert, J. (2008). Students' and mathematics teachers' perceptions of teacher enthusiasm and instruction. *Learning and instruction*, 18(5), 468-482. Doi 10-1016/J.leraninstruc.2008.06.008.
- Ladd, H. F. (2011). Teachers' Perceptions of Their Working Conditions: How Predictive of Planned and Actual Teacher Movement? *Educational Evaluation and Policy Analysis*, 33(2), 235-261.

- Majanga, E. K., Nasongo, J. W., & Sylvia, V. K. (2010). The effects of class size on Classroom Interaction During Mathematics Discourse in the wake of free Primary Education, A study of Public Primary Schools In Nakuru Municipality. Research Journal of Social Sciences, 3(1), 44-49.
- Maslow, A. H. (1943). A theory of human motivation *psychological preview*, *50*, 370-396.
- Mendez, G. (2011). An Interview by Jarret Guarjarde. Lead senior specialist for Education. Academic Workshop for teachers. *Lisbon Institute* of Education.
- Ministry of Education, Science and Technology (2002). School based Teacher Development (SbTD) phase 1. Impact Assessment. Eastern Province (pilot) Draft Report. Teaching and Learning in Primary classroom
- Ministry of Education, Science and Technology (2005). School Empowerment Programme for Primary School teachers- Key resource Teachers Professional Development Packages, Ministry of Education. Nairobi.
- Mizell, H. (2010). Why professional development matters. United States of America: Learning Forward.
- Mudis, P. A., & Yambo, J. M. O. (2015). Role of Peer Counseling on the Relationship between Prefects and the Students' body in public Secondary schools Migori Subcounty, in Migori County. International journal of Academic Research in Progressive education Development 4 (4): 136, 149.
- Ndung'u, W. G. (2003). A study of factors that lead to job satisfaction and dissatisfaction among teachers in public secondary schools in Kamwangi Division of Thika District. Unpublished master's thesis: Kenyatta University. master's thesis Kenyatta University of North Carolina, Chapel Hill.
- Nyagiati, N. A., & Yambo, J. M. O. (2018).
 Examination of Teachers' Attitude towards Open Performance Appraisal on Pupils' Academic Achievement in Public Primary Schools in Serengeti District, Tanzania. *Journal of Advances in Education and Philosophy*, 2(5), 358-366. 366 ISSN 2523-2665 (Print)ISSN 2523-2223 (Online)
- Nyanda, L. F., Yambo J. M. O., & Getange. K. N. (2018). Financial Challenges Facing Non Governmental Organisations' in Promotion of Education in Musoma District, Tanzania Journal Sub- of Advances in Education and Philosophy 2(5) 348-357 ISSN 2523-2665 (Print) ISSN 2523-2223 (Online).
- Nyanjom, A. O., & Yambo, J. M. O. (2021). Influence of Teachers' Knowledge Competency on Pupils Academic Achievement in Kisumu County, Kenya. European Journal of Education Studies, 8(1) 385-407 ISSN: 2501-1111 ISSN-L: 2501-1111 available on-line at: www.oapub.org/edu

- Omoteso, B. A., & Semudara, A. (2011). The relationship between teachers' effectiveness and management of classroom misbehaviours in secondary schools. *Psychology*, 2(09), 902.
- Osei-Owusu, B. (2022). Impact of Professional Development Programmes on Teachers' Knowledge and Academic Performance of Senior High School Students in Ghana. *European Journal of Education* and Pedagogy, 3(2), 60-69. Pedagogywww.ejedu.org. ISSN:27364534 DOI:10.24018/ejedu.2022.3.2.276
- Oso, W. Y., & Onen, D. (2014). A general guide to writing research proposal and report. Nairobi: *Prints Arts Limited*.
- Reeve, J. (2009). Why teachers adopt a controlling motivating style toward students and how they can become more autonomy supportive. *Educational psychologist*, 44(3), 159-175.
- Richardson, P. W., & Watt, H. M. (2005). 'I've decided to become a teacher': Influences on career change. *Teaching and teacher education*, 21(5), 475-489. Doi 10.1016/j.tate2005.03.07{Crossref}, { Web of science R}J ,,,{Google Scholar}
- Richardson, P. W., & Watt, H. M. (2006). Who chooses teaching and why? Profiling characteristics and motivations across three Australian universities. *Asia-Pacific Journal of Teacher Education*, 34(1), 27-56. Dio 10.1080/13598660500480290. Taylor& Francis online},,{Google Scholar}
- Richardson, P. W., & Watt, H. M. (2010). Current and future directions in teacher motivation research. In *The decade ahead: Applications and contexts of* motivation and achievement (pp. 139-173). Emerald Group Publishing Limited.
- Rogan, J., & Grayson, D. (2003). Towards a theory
 of curriculum implementation with particular
 reference to science education in developing
 countries. *International Journal of science*education, 4(3)67-83
- Sattar, A., & Awan, A. G. (2019). The impact of teachers' training on the academic achievements of students. *Global Journal of Management, Social Sciences and Humanities*, 5(3), 402-424. ISSN 2520-7113 (Print), ISSN 2520-7121 (Online)
- Scotchmer, M. M. C., Grath, D. J., & Coder, E. (2015). Characteristics of public school teachers professional development activities: 1999-200.NCES Issue Brief 2005030. National Center for Education Statistics.
- Shulman, L. S., & Shulman, J. H. (2004). How and what teachers learn: A shifting perspective. *Journal*

- of curriculum studies, 36(2), 257-271. http://dv. doi, org/10. 1080/002027037000148298.
- Sinclair, C. (2008). Initial and changing student teacher motivation and commitment to teaching. Asia-Pacific Journal of Teacher Education, 36(2), 79-104.doi 10.1080/15598660801971658{Taylor & Francis online} web of Science R J,,{Google Scholar}
- Sirima, L. C. N., & Poipoi, M. W. (2010). "Perceived factors influencing public Secondary Schools teacher's satisfaction in Busia District, Kenya". *International Research Journal of Educational Research*, 2(8) 659-665.
- Stronge, J. H., Ward, T. J., & Grant, L. W. (2011). What makes good teachers good? A cross-case analysis of the connection between teacher effectiveness and student achievement. Journal of teacher Education, 62 (4), 339-355.
- Stronge, J. H., Ward, T. J., Tucker, P. D., & Hindman, J. L., (2008) What is the relationship between teacher quality and student achievement? An exploratory study. *Journal of personnel Evaluation in Education*, 20(3-4), 165-184.
- Tan, C. Y., & Dimmock, C. (2014). How a 'topperforming' Asian school system formulates and implements policy: the case of Singapore. Educational Management Administration & Leadership, 42(5), 743-763. Doi 1741143213510507
- Wanyama, M. (2013). School Based Factors Influencing Students' Performance at Kenya Certificate of Secondary Education in Narok–North District, Kenya (Unpublished MA Thesis) University of Nairobi, Kenya.
- Yambo, J. M. (2022). O (2022). Involvement of Government and Non-Governmental Organisations' Teamwork in the Advancement of Quality Education in Kisumu West Sub County, Kenya. *J Adv Educ Philos*, 6(4), 194-202. DOI: 10.36348/jaep.2022.v06i04.001.
- Yambo, J. M. O. (2012). Determinants of KCSE Examination Performance in SDA Sponsored Schools: A Key to Academic Promotion to the next Level of Learning. Lambert Academic Publishing, Saarbrucken, Germany
- Yambo, J. M. O. (2022). Influence of the Principals' Decision Making Skills on Students' Academic Outcome in Public Teacher Training Colleges in Nyanza Region, Kenya. *Journal of Research Innovation and Implementation in Education*, 6(3), 136-144. ISSN 2520-7504 (Online).